## AGENDA ITEM 8

# Since the last Staff Survey....have things changed?

Following the 2006 staff survey, an Action Plan was submitted to CMT of key areas where we wanted to make a difference. Now that we have the 2008 staff survey results, we can measure how much difference we have made to staff's perceptions. The new Action Plan for 2009-10 will pick up on what now needs to be done.

### Information Provision

In 2006 only 49 per cent of staff considered they were fully or fairly well informed and 69% of staff felt communications were good within their section.

<u>Action:</u> We brought in an internal communications strategy to help staff know what communication tool we had, when they should be used and who to contact for more information.

<u>Result:</u> In 2008 the fully/fairly well informed figure has risen to 55 per cent and the within section communications has risen to 78%.

### **Council Priorities**

In 2006 staff struggled to relate to the council's priorities. 54% of staff knew little or nothing about them and 43% felt the priorities were not communicated well to them. Only 50% felt that the work they did contributed to the council's priorities.

<u>Action:</u> The priorities were revamped in 2007-08 with shorter, snappier (and more memorable) straplines introduced. These have been incorporated into reports and are used widely in communications.

<u>Result:</u> 73% of staff now agree that their roles are relevant in delivering those priorities. However 11% still feel that their roles are not relevant in delivering the priorities so this action has been rolled forward into the new action plan.

### PDRS

In 2006 almost half of employees did <u>not</u> think the PDRS was useful (48%) compared to two in five (41%) who did. <u>Action:</u> the PDR process was revamped in 2008 but had not been rolled out to staff before the staff survey took place. <u>Result:</u> This may account for the decline in figures in the latest survey: A higher proportion of respondents disagreed than agreed that they find the performance development review process of value to them (36% v 31%).

Line management contact

In 2006 staff told us that they wanted to hear about what was going on in the organisation from their managers.

Action: Strengthen the Team brief process.

<u>Result:</u> Team brief is now being carried out at 100 % on a regular basis throughout the organisation. 64% of staff say they prefer to get their information this way, up from 57% in 2006.

Single-organisation East Herts

In 2006 we acknowledged that work needed to be done on ensuring East Herts is a single organisation. Since this survey the Changing the Way We Work programme has begun which will bring the Council into a single admin base with customer services at Hertford and Bishops Stortford.

Subsequently the 2008 results will be seen as a benchmark position.

Career development opportunities

In 2006 only 24% of staff were happy with the opportunities for career progression at East Herts.

Action: Secondment policy introduced and encouraged. Early indications, still to be verified, by HR are that more than 40 per cent of all vacancies recruited to during 2008-09 were filled by internal candidates, rising stars and managers development programme introduced.

Result: In 2008 52% agreed that they can develop their careers potential through training and development and that they know how to access available training and development (51%).